

THE HONORABLE JAMES L. ROBART

UNITED STATES DISTRICT COURT  
WESTERN DISTRICT OF WASHINGTON  
AT SEATTLE

UNITED STATES OF AMERICA,	)	
	)	Case No. 2:12-cv-01282-JLR
Plaintiff,	)	
	)	<b>DECLARATION OF</b>
v.	)	<b>DANIELLE MALCOLM</b>
	)	
CITY OF SEATTLE,	)	
	)	
Defendant.	)	
_____	)	

I, Danielle Malcolm, being familiar with the facts set forth herein based on my personal knowledge, and being competent to testify, hereby declare under penalty of perjury that the following is true and correct:

1. I am a Labor Negotiator for the City of Seattle. Among other duties, my responsibilities include bargaining police contracts. I began this role in late 2021 and immediately joined the bargaining team for contract negotiations with the Seattle Police Management Association (SPMA); those negotiations concluded in June of 2022. In addition, I have been one of the two lead labor negotiators in the Seattle Police Officers' Guild (SPOG) negotiations since April 2022 and continue to serve in this role.

2. The City has taken important steps to ensure that collective bargaining with its

1 sworn police unions is more transparent and reflects community priorities. The City used the  
 2 improved process for the first time during the 2021-22 negotiations with the SPMA and we are  
 3 now using it in the current negotiations with SPOG.

#### 4 **Bargaining Priorities**

5 3. The City's position in bargaining is established jointly by the City Council and  
 6 Executive. *See* SMC 4.04.120(B). Consistent with and pursuant to SMC 4.04.120, the Labor  
 7 Relations Policy Committee (LRPC), made up of both Executive and City Council representatives,  
 8 plans and adopts the strategy or position to be taken by the City to fulfill its obligations during the  
 9 course of any collective bargaining. This is a thorough process that results in formal bargaining  
 10 parameters. Starting with the most recent SPMA negotiations OIG, OPA, and CPC gave direct input  
 11 to LRPC prior to the adoption of parameters.

12 4. Before bargaining negotiations begin, the City Council must also hold a public  
 13 hearing prior to bargaining "on the effectiveness of the City's police accountability system." SMC  
 14 4.04.120(F) & (G). These public hearings are an important part of the process whereby the City  
 15 receives input from the public under SMC 4.04.120(F) and (G).

16 5. In early 2020, OIG, CPC, and OPA testified before City Council, and City  
 17 Council as a whole passed a resolution affirming the City's good faith intent to consider raising  
 18 the specific accountability concerns highlighted by this Court and also the priorities of OIG,  
 19 CPC, and OPA in the collective bargaining process.<sup>1</sup>

20 6. Thus, the Court's 2019 ruling finding the City out of compliance with the

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22 <sup>1</sup> The resolution memorializing the public hearing and priorities was enacted on February  
 23 20, 2020, and is available at  
<https://seattle.legistar.com/View.ashx?M=F&ID=8159108&GUID=B31264EC-517B-4692-A8F6-4FD41FE7D2EB>

1 Consent Decree informed the hearing before City Council and helped the City to further  
2 coalesce around a set of common priorities. As a result of this convergence, the following core  
3 issues were emphasized not only by the Court, but also by the Executive, City Council, the  
4 Monitor, CPC, OIG, and OPA: (1) calculation of the 180-day timeline for disciplinary  
5 investigations; (2) limits on subpoena authority for OPA and OIG; (3) the standard of review  
6 and quantum of proof in disciplinary appeals, and (4) features of grievance arbitration that affect  
7 public confidence, such as degree of transparency

8 7. These publicly expressed priorities of the Court, Executive, City Council, and  
9 the Accountability entities served as guideposts, along with the Accountability Ordinance itself,  
10 for the bargaining team in the recently concluded negotiations with SPMA and now help to  
11 guide the current negotiations with SPOG.

12 8. Because bargaining is underway with SPOG, the Seattle Municipal Code  
13 requires all involved city officials to “maintain strict confidentiality during the period of  
14 negotiations.” SMC 4.04.120(E). This confidentiality obligation helps City officials to engage  
15 in robust discussions regarding bargaining positions, and it prevents negotiators for the union  
16 from knowing and taking advantage of City negotiating strategies. It also helps prevent potential  
17 claims of bad-faith bargaining, such as direct dealing (when the employer attempts to bypass  
18 the union leaders) and surface bargaining (when a party bargains without an intent to actually  
19 reach agreement).

20 9. The City is committed both to ensuring that the obligations of confidentiality are  
21 met, and also to ensuring that meaningful engagement continues with CPC, OIG, OPA, and  
22 other critical stakeholders throughout the bargaining process.

23 10. The City Council also continues to serve an important role throughout the

1 bargaining process. In addition to setting bargaining parameters, LRPC receives regular status  
 2 updates and provides the bargaining team with input. All collective bargaining agreements are  
 3 voted on by the full Council, not just the council members on the LRPC. SMC 4.04.120(D).

#### 4 **Changes to the Bargaining Process**

5 11. In a departure from past practice, a member of City Council central staff has  
 6 joined the City's bargaining team, including on issues related to accountability. The central staff  
 7 member is a City Council policy analyst. This procedural change is documented in writing and  
 8 is intended to facilitate effective collaboration between the two government branches  
 9 responsible for setting bargaining priorities—the Executive and City Council. As a result,  
 10 councilmembers on the LRPC have greater visibility into the day-to-day negotiations and  
 11 bargaining team receives direct access to additional input.

12 12. Under the improved process and for the first time, the CPC has a role in the  
 13 bargaining process through selecting one of its members to be a Technical Advisor. This is in  
 14 addition to the CPC providing verbal and written input to LRPC while LRPC was developing  
 15 the bargaining parameters.

16 13. Finally, the roles of OIG and OPA have been formalized. The Inspector General  
 17 and OPA Director serve as Technical Advisors to the bargaining team in their areas of subject  
 18 matter expertise throughout the collective bargaining process. While the OIG and OPA Director  
 19 served in this capacity during previous rounds of bargaining negotiations, their roles now have  
 20 been formalized.

#### 21 **SPMA Contract Negotiations**

22 14. As noted above, the most recent negotiations with SPMA used the improved  
 23 process described above and were informed by these priority discussions. The negotiations

1 concluded successfully in June of 2022 and led to a new contract that transformed the  
2 disciplinary appeals system for lieutenants and captains.

3 15. While it retains both arbitration and a civil service commission as appeal options,  
4 the SPMA contract transforms the current disciplinary appeals system for lieutenants and  
5 captains members by: (1) changing the evidentiary standard in police discipline cases to  
6 preponderance of evidence rather than the higher standard some arbitrators utilized when  
7 assessing whether the City proved misconduct; (2) if misconduct has been established,  
8 requiring that arbitrators uphold the Chief of Police's decision on discipline unless it is arbitrary  
9 or capricious (previously, an arbitrator would engage in a de novo review of the Chief's  
10 discipline decision); (3) making disciplinary appeals hearings more transparent and accessible  
11 to the public. The agreement also retains full subpoena power for OIG and OPA. And it helps  
12 OPA manage its caseload by simplifying the 180-day timeline.

13  
14 I declare under penalty of perjury that the foregoing is true and correct.

15 DATED this 27th day of March 2023, at Seattle, King County, Washington.

16  
17 *Danielle Malcolm*  
18 DANIELLE MALCOLM  
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